
Dr Winston Chin Chee Wei,
MBBS, MPH, MLitt

Email: acs2206@gmail.com

Work Experience

Director (Programmes), MOH Office for Healthcare Transformation

Jan 2018- Present

- Founding Director and member of the MOH Office for Healthcare Transformation, set up to develop and test disruptive and future-oriented models of care across the healthcare continuum
- Oversees MOHT's efforts to develop comprehensive and integrated approaches to health promotion in targeted precincts, leveraging on academic partnerships and open innovation, in order to achieve long-term cultural and behavioral change
- Oversees MOHT's efforts in financing redesign, to conceptualize, develop and test new value-based financing models with relevant stakeholders
- Oversees MOHT's efforts in the redesign of clinical care processes, to facilitate patient and caregiver empowerment, integrated, patient-centric care across settings, and higher quality care.

Deputy Director, Healthcare Finance Division, Ministry of Health Singapore

Mar 2016- Dec 2017

- Overseeing government healthcare subsidy policies, and subvention frameworks for public healthcare institutions in Singapore
- Coordinating the Ministry of Health's efforts in healthcare cost management and ensuring future sustainability of the healthcare system
- Overseeing the development and implementation of new value-based financing models, including bundled payments and pay-for-performance. Oversaw the implementation of Singapore's first bundled payment programme for hip fracture
- Overseeing funding policies for the Regional Health Systems and associated programmes in Singapore

Assistant Director, Regional Health System Planning Office and Medical Affairs (Quality Assurance), National University Health System (NUHS)

Jan 2015 to Feb 2016

- Developed Centralised Manpower Pool project to support intermediate- and long-term care services in Western region of Singapore
- Led and conducted NUS CARES qualitative research project on the non-medical reasons for frequent hospital admissions
- Developed conceptual model for evaluation of NUHS' Regional Health System programmes

**Assistant Director, Palliative Care, Ageing Planning Office,
Ministry of Health Singapore** **Jul 2013- Dec 2014**

- Led development of the Ministry of Health's national Palliative Care Plan in collaboration with the National Strategy for Palliative Care Taskforce, to ensure accessibility, affordability and quality of palliative care services in Singapore
- Developed and worked on national policies and strategies for provision of end-of-life care in Singapore, including national standards for palliative care, frameworks for service development and provision in both institutional and community-based settings, and increasing awareness of end-of-life issues in the community
- Worked in close collaboration with other government agencies and stakeholders, including senior palliative care physicians, Singapore Hospice Council, Lien Foundation, and voluntary welfare organizations
- Led a Corporate Planning Team to make recommendations for the development of Futures and Foresight capability in MOH

**Medical Officer, Residential Care, Ageing Planning Office,
Ministry of Health Singapore** **Sept 2012- Mar 2013**

- Performed national projections for palliative care needs in Singapore, for both inpatient and community-based palliative care
- Member of a project team to develop a national code of conduct for public healthcare in Singapore

**Medical Officer, Office of the Director of Medical Services,
Ministry of Health Singapore** **Feb 2012- Aug 2012**

- Provided executive support to the Director of Medical Services
- Advised Director of Medical Services on a range of issues including physician payment mechanisms, development of fee schedules, primary care, medical assessment tools and patient safety
- Authored an information paper for the general public with the National Registry of Diseases Office, on stroke epidemiology and prevention

**Staff Officer, HQ Army Medical Services, Singapore Armed
Forces** **Nov 2009- Jul 2011**

- Handled procurement of medical equipment and devices for the Army Medical Services
- Led and organized the Medical Support and evacuation services for the Army Half Marathon 2010

Clinical Experience

Singapore General Hospital- Infectious Diseases **Apr 2013- Jun 2013**
Medical Officer

National Healthcare Group Polyclinics **Jul 2011- Jan 2012**
Medical Officer

Tan Tock Seng Hospital/ Dover Park Hospice- Palliative Care **May 2009- Nov 2009**
Medical Officer

Alexandra Hospital- General Medicine House Officer	Jan 2009- Apr 2009
Tan Tock Seng Hospital- General Surgery House Officer	Sept 2008- Dec 2008
KK Women and Children's Hospital House Officer	May 2008- Aug 2008

Other Appointments	
Adjunct Assistant Professor, Saw Swee Hock School of Public Health	

Research Studies	
Site Principal Investigator: NUS CARES - Studying the Psychological, Behavioural and Environmental Factors Behind Frequent Admissions to National University Hospital	

Publications	
Chin W, Phua KH. Long-Term Care Policy: Singapore's Experience. Journal of Aging & Social Policy. 2016 Apr 2;28(2):113-29	

Conference Abstracts and Presentations	
Tan S, Chin W, Tan QL, Wong C, Tay J, Toh SA, Wee T, Ow R, Ng I, Chia A, Lim YW. Understanding the psychosocial, behavioural and environmental factors behind frequent hospital admission. 17th International Conference on Integrated Care 2017, Dublin, Ireland.	
Chin W. Public-Private Partnerships for Elderly Care in Singapore. 7 th Singapore Public Health and Occupational Medicine Conference, 2012, Singapore.	

Awards	
Dean's List, MLitt (Bible and Contemporary World), University of St. Andrews	
Masters of Public Health Tye Cho Yook Gold Medal for best results, Saw Swee Hock School of Public Health	
Valedictorian, Masters of Public Health, Saw Swee Hock School of Public Health	
President's Scholarship, Public Service Commission, Singapore	

Educational Qualifications		
MLitt (Bible and Contemporary World)	University of St. Andrews, Scotland	2015-2017
Master of Public Health (MPH)	Saw Swee Hock School of Public Health, National University of Singapore	2011-2013

Bachelor of Medicine, Bachelor of Surgery (MBBS)

National University of Singapore

2003-2008

Professional Qualifications and Development

Specialist in Public Health, accredited by Specialist Accreditation Board and registered by Singapore Medical Council

Attended 12th Management Development Course, Civil Service College, Singapore

Attended 32nd Executive Development Course, Civil Service College, Singapore

Skills, Experience and Interests

- Policy development and implementation
- Healthcare Financing
- Value-Based Healthcare and Financing
- Palliative Care policy and service development
- Strategic Futures and Foresight
- Long-Term Care Policy and Financing
- Qualitative Research
- Global Health
- Interdisciplinary approaches to public health

Languages

English

Spoken and written

Mandarin

Spoken and written

Volunteer Experience

Medical Mission Trips/ Electives

Chakia, India

February 2013,
December 2011

Tansen Mission Hospital, Nepal

May 2007

Yogyakarta, Indonesia

May 2006